Douglas W. Aarons, P.E. 5436 Easton Pointe Way Tallahassee, FL 32317 (850) 688-7849 – Mobile dwaarons@comcast.net

Education

University of Florida, Masters of Business Administration Louisiana Tech University – Bachelor of Science, Civil Engineering University of Louisiana, Monroe – Bachelor of Science, Radiologic Technology

Professional Registrations, Affiliations and Certifications

Professional Engineer (Louisiana, Florida, Georgia, Virginia, South Carolina, Texas) Louisiana Society of Professional Engineers in Civil Service (LSPECS) Board Member – (1999 – 2000) NIMS IS-100, IS-200, IS-700, IS-800a Certifications

Summary of Job Qualifications and Skills

Project and Regional Operations Management (20+ years)

Project Mobilizations and Start-ups

Construction Inspection

Office Construction/Build-outs/ Set ups

Rest Area and Facilities Management

Primary Client Point of Contact and Interface

Staff Hiring/Training/Mentoring/Evaluations

Contract Development/Review/Management/Enforcement/Negotiations

Subcontractor Identification/Selection/Development/Management

Contract and Project Risk Assessments

Project Record Management

Complete Contract/Contractor Inspection and Oversight – Start to Finish

Approval of Final Work and Payment

Preparation of Change Orders and Supplemental Agreements

Claims Management

Budget Development and Management (with full fiscal responsibilities)

Profit/Loss Preparation and Analysis

Permit Review/Approval/Inspection

RFP Response and Proposal Development

Proposal Pricing/Estimating/Bidding

Work Needs Assessments/Work Plan Development

Hurricane/Disaster Recovery, Preparation and Repairs

QA/QC Plan Development and Implementation

Safety/Risk Management Plan Development and Implementation

Microsoft Office Suite Proficient

Work History:

Florida Department of Environmental Protection, Coastal Construction Control Line Program

The Coastal Construction Control Line Program regulates structures and activities which can cause beach erosion, destabilize dunes, damage upland properties, or interfere with public access, in coastal environments seaward of the coastal construction control line. The Program reviews applications for and issues permits for the above said activities.

Environmental Administrator, August 2017 to Present.

In this role, I supervise six permit managers and their associated work, which includes workload delegation, annual reviews, application support and quality assurance. In addition, I review and approve applications for multifamily dwellings and large (greater than 7,000 square feet) single family dwellings, participate in the development of Habitat Conservation Plans (HCPs) where applicable, rule and policy review (when applicable) and implementation of policy and rule change.

Ethical Personnel Services, Inc. dba A Professional Personnel Service (APPS)

Ethical Personnel Services, Inc. dba A Professional Personnel Service (APPS) was established in 2000 as a Support Services Firm. APPS provides a wide range of support solutions to a diverse spectrum of government agencies, Department of Defense prime contractors and commercial companies. Over the years, APPS has provided staff support services to over 49 sites nationwide.

Construction Manager, June 2017 to August 2017.

In this role, I acted (on behalf of the U.S. Department of Veterans Affairs) as manager for the construction of the Tallahassee Memorial Cemetery. Work included site development, construction of multiple types of burial accommodations, roadway construction, facilities construction, electrical, plumbing, security, HVAC, security systems and GPS mapping.

IIPL USA, LLC

IIPL USA, LLC was formed in the year 2014 as a wholly owned subsidiary of Infrastructure Leasing and Financial Services Limited (IL&FS), which has been a major player in India in Infrastructure development and financing for the last 25 years. IIPL USA, LLC serves as the North American branch of operations for IL&FS, with multiple projects in Texas and others being pursued across the southeast United States and Canada.

Operations Director, June 2015 to January 2017.

I this role, I acted as the Director of North American operations. Work included evaluation and research of potential clients and projects, management of subcontractors and project managers and operational staff on projects in Texas. This also includes business development and client outreach, development of North American policies, procedures and manuals.

DeAngelo Brothers Inc. Services (DBIS)

DBIS is a multifaceted service company specializing in vegetation and roadway maintenance. Roadway maintenance contracts are the "Asset Maintenance", performance based model. Clients include cities and municipalities, transportation departments and railroad companies.

Regional Manager, June 2010 to June 2015.

In this role, I acted as the overall manager for all projects in the state of Florida and all projected growth in the southeastern United States. Projects included Duval County primary roads, I-75 Ultra (Florida Interstate 75), District 1 and 4 Rest Areas and Facilities, Belle Glade primary roads, and primary roads in Osceola and Orange Counties, et al. Duties and responsibilities included client liaison; management and mentoring of project managers and support staff; bridge inspection and maintenance program; new business development; QA/QC planning and program; final budget oversight and approval; review and evaluation of contracts; exploration new business opportunities and potential new projects; hurricane and disaster planning and recovery.

Project Manager, November 2008 to June 2010.

In this role, I acted as Project Manager Duval County Asset Maintenance project, FDOT District 2. The project consisted of all maintenance, preventive maintenance, and associated activities on all state primary roads in Duval County (approximately 365 road miles). I was the primary contact to our client, the Florida Department of Transportation. I supervised and managed all staff associated with this project (approximately 25); analyzed data for maintenance plans and action; conducted assessments for maintenance and safety needs; developed short term and long term preventive maintenance plans; developed and negotiated contracts for maintenance; approve maintenance work based on current needs; approved final contractor work and authorized payment; managed and maintained state owned utilities; oversaw drainage/utility department; conducted accident investigations; developed inspector and staff training programs; train and mentor subordinate staff and technicians; evaluate employee performance; conducted safety training and meetings; implemented and conducted QA/QC plans and reviews; determined equipment and staffing needs; determined supply needs and maintained necessary stock levels; reviewed construction plans and participated in final inspections of construction projects; prepared estimates for maintenance projects and had responsibility for complete budget planning and oversight. In addition, I coordinated initial office/staff setups, hired and trained all new staff during mobilization phase.

<u>Project Manager – I-75 "Ultra" Project, March 2008 to November 2008.</u>

In this role, I acted as the Project Manager of the I-75 "Ultra" project, FDOT District 1. The project is the largest of its kind to date. It consists of all maintenance, preventive maintenance, and associated activities on I-75, Rest Areas and facilities, from the Pinellas County Line to the Broward County line (approximately 235 road miles). In this role, I acted as the primary contact to our client, the Florida Department of Transportation. I supervised and managed all staff associated with this project (approximately 30); analyzed data for maintenance plans and action; oversaw bridge inspection program, oversaw wastewater plants, conducted assessments for maintenance and safety needs; developed short term and long term preventive maintenance plans; developed and negotiated contracts for road and roadside maintenance; approved maintenance work based on current needs; approved final contractor work and authorized payment; conducted accident investigations; developed inspector and staff training programs; trained and mentored subordinate staff and technicians; evaluated employee performance; conducted safety training and meetings; implemented and conducted QA/QC plans and reviews; determined equipment and staffing needs; determined supply needs and maintained necessary stock levels; helped develop inspector and staff training programs; reviewed construction plans and participated in final inspections of construction projects; prepared estimates for maintenance projects and had responsibility for complete budget planning and oversight. In addition, I coordinated initial office/staff setups, hired and trained all new staff during mobilization phase.

Transfield Services of North America (Formerly VMS)

Transfield Services is a road and bridge maintenance company, with contracts in Florida, Virginia, Alaska and Washington, D.C. Roadway maintenance contracts are the "Asset Maintenance", performance

based model and make up the core of the companies work. Clients include cities and municipalities, transportation departments and airports.

Southeast Regional Manager, March 2004 to March 2008.

In this role, I oversaw VMS' Florida roadway projects from start to finish, including mobilization, work planning, contract development and negotiation with contractors and clients, complete budget planning and oversight, bridge inspections, emergency response and hurricane planning/recovery, in FDOT Districts 1, 2, 3, 4, 5, 7 and Florida's Turnpike, as well as Osceola County, and the OOCEA and MDX authorities. I also trained, mentored and evaluated project managers and support staff. In addition, I participated in preparation of proposals for new projects, as well as the pricing of new projects and work.

Project Manager in Monticello, Florida, March 2001 to March 2004.

This project consisted of the maintenance of all state primary roads, facilities and bridges in Jefferson, Franklin, Wakulla, Liberty and Gulf Counties. In this role, I coordinated initial office/staff setups during mobilization phase, hired and trained all new staff; supervised and managed all staff associated with this project (approximately 25) in FDOT District 3; analyzed data for maintenance plans and action; assisted with road assessments for maintenance needs; oversaw bridge inspection program; emergency response and hurricane planning/recovery; developed and negotiated contracts for road and roadside maintenance; approved maintenance work based on current needs, prepared estimates for maintenance projects; approved final contractor work and authorized payment; conducted accident investigations; developed inspector and staff training programs; trained and mentored subordinate staff and technicians; evaluated employee performance; conducted safety training and meetings; implemented and conducted QA/QC plans and reviews; determined equipment and staffing needs; determined supply needs and maintained necessary stock levels; helped develop inspector and staff training programs; reviewed construction plans and participated in final inspections of construction projects; prepared estimates for maintenance projects and had responsibility for complete budget planning and oversight. In addition, I coordinated initial office/staff setups, hired and trained all new staff during mobilization phase.

Project Engineer/Contract Engineer in Chilhowie, Virginia Office, April 2000 to March 2001.

This project consisted of the maintenance of all interstate highways, facilities and bridges in Washington, Wythe, Bland, Carroll and Smythe Counties. In this role I conducted assessments for maintenance needs; developed and negotiated contracts for road and roadside maintenance; approved maintenance work based on current needs; prepared estimates for maintenance projects; approved final contractor work and authorized payment; supervised VMS, Inc. Field Engineers and Inspectors at their jobs; developed long range plans for road maintenance; had responsibility for complete budget planning and oversight and helped develop inspector training programs.

Louisiana Department of Transportation and Development

(LADOTD) - Columbia, LA - May 1996 - April 2000

As Project Engineer/Manager, I oversaw the construction and reconstruction of roads, highways and bridges; approved final construction and payment; supervised DOTD inspectors in their jobs; developed long range plans for road maintenance and construction; approved plans and contracts for future construction and maintenance; established training program and criteria for inspectors; conducted, oversaw and approved laboratory and material field testing; and evaluated employee performance for promotion/merit increase.